D90/COMP SEC/RQ 09 July 2003 03 JUL 14 KN 7:21



**Boots Group PLC** 

Company Secretary's Dept D90 West, Hub F20 Nottingham, NG90 1BS Tel: 0115 968 7098

Tel: 0115 968 7098 Fax: 0115 968 7152 ruth.quesnell@boots-plc.com

Office of International Corporate Finance

Division of Washington

D.C. 20549 USA 03024634

SUPPL

Dear Sirs

### Information pursuant to Rule 12g3-2(b) - FILE NUMBER 82-34701

I enclose for filing certain public information for the period 1<sup>st</sup> May 2003 - 4<sup>th</sup> July 2003 relating to Boots Group PLC Company Number 4452715.

### Regulatory press announcements made by Boots Group PLC since May 1, 2003 to July 4, 2003

- 1. Announcement dated May 9, 2003 regarding Block Listing Application.
- 2. Announcement dated May 29, 2003 regarding notification of interests of directors and connected persons.
- 3. Announcement dated May 29, 2003 regarding director shareholding.
- 4. Announcement dated June 2, 2003 regarding directorate change.
- 5. Announcement dated June 2, 2003 regarding director shareholding.
- 6. Announcement dated June 2, 2003 regarding blocklisting six monthly return
- 7. Announcement dated June 5, 2003 regarding final results.
- 8. Announcement dated June 5, 2003 regarding purchase of own securities.
- 9. Announcement dated June 6, 2003 regarding purchase of own securities.
- 10. Announcement dated June 11, 2003 regarding purchase of own securities.
- 11. Announcement dated June 12, 2003 regarding purchase of own securities.
- 12. Announcement dated June 17, 2003 regarding purchase of own securities.
- 13. Announcement dated June 18, 2003 regarding purchase of own securities.
- 14. Announcement dated June 19, 2003 regarding purchase of own securities.
- 15. Announcement dated June 20, 2003 regarding notification of interests of directors and connected persons.
- 16. Announcement dated June 20, 2003 regarding purchase of own securities.

De 114

Boots Group PLC Registered London 4452715 Registered office 1 Thane Road West Nottingham NG2 3AA Tel: 0115 950 6111 www.boots-plc.com

- 17. Announcement dated June 24, 2003 regarding notification of interests of directors and connected persons.
- 18. Announcement dated June 24, 2003 regarding purchase of own securities.
- 19. Announcement dated June 25, 2003 regarding annual report and accounts.
- 20. Announcement dated June 27, 2003 regarding purchase of own securities.
- 21. Announcement dated June 30, 2003 regarding director shareholding.
- 22. Announcement dated June 30, 2003 regarding notification of directors interests.
- 23. Announcement dated June 30, 2003 regarding purchase of own securities.
- 24. Announcement dated July 1, 2003 regarding notification of major interest in shares.
- 25. Announcement dated July 1, 2003 regarding purchase of own securities.
- 26. Announcement dated July 2, 2003 regarding purchase of own securities.
- 27. Announcement dated July 3, 2003 regarding purchase of own securities.
- 28. Announcement dated July 4, 2003 regarding notification of major interest in shares.

### Documents filed by Boots Group PLC with the Registrar of Companies from May 1, 2003 to July 4 2003

- 29. Form 288c in respect of a change in directors particulars (dated 20 May 2003)
- 30. Form 88(2)R in respect of an increase in share capital (dated 21 May 2003)
- 31. Form 363a in respect of the company's annual return. (dated 31 May 2003)
- 32. For 169 in respect of a return by a company purchasing its own shares (dated 1 June 2003).
- 33. Form 288b in respect of the resignation of Stephen Russell as a director (dated 12 June 2003)

I should be grateful if you would acknowledge receipt by stamping the enclosed copy of this letter and returning it to me in the envelope provided.

Should there be any queries, do not hesitate to contact me.

Yours faithfully

Ruth Quesnell

Company Secretarial Assistant

Resnell



D90/COMP SEC/RQ 09 July 2003

03 JUL 14 FA 7:21

**Boots Group PLC** 

Company Secretary's Dept D90 West, Hub F20 Nottingham, NG90 1BS

Tel: 0115 968 7098 Fax: 0115 968 7152

Fax: 0115 968 7152 ruth.quesnell@boots-plc.com

Office of International Corporate Finance Division of Washington D.C. 20549 USA

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- 13. Announcement dated June 18, 2003 regarding purchase of own securities.
- 14. Announcement dated June 19, 2003 regarding purchase of own securities.
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Yours faithfully

Ruth Quesnell

Company Secretarial Assistant

R. Quesnell





### Full Text Announcement

### 



Company TIDM Boots Group PLC

Headline

BOOT

Released Number Additional Listing 07:00 9 May 2003

9 May 2003

Boots Group PLC - (the "Company")

**Block Listing Application** 

Application has been made to the UK Listing Authority and to the London Stock Exchange for a Block Listing of 1 million Ordinary Shares of 25p each in the Company. The Block Listing shares are to be issued in respect of the Company's Executive Share Option Schemes. These shares, when issued, will rank pari passu in all respects with the existing issued Ordinary Shares of Boots Group PLC.

**END** 

END







### View Announcement

status list

Announcement Details

Company

Headline

Embargo

Last Update

Boots Group PLC

Director Shareholding

09:02 29 May 03

Full Announcement Text

SCHEDULE 11

### NOTIFICATION OF INTERESTS OF DIRECTORS AND CONNECTED PERSONS

1) Name of company

The Boots Company PLC

2) Name of directors

Andrew Patrick SMITH

3) Please state whether notification indicates that it is in respect of holding of the shareholder named in 2 above or in respect of a non-beneficial interest or an individual holder if it is a holding of that person's spouse or children under the age respect of a non-beneficial interest

Director named in 2

4) Name of the registered holder(s) and, if more than one holder, the number of shares held by each of them (if notified)

Held in trust by The Boots Share Plan Trustees Limited

5) Please state whether notification relates to a person(s) connected with the Director named in 2 above and identify the connected person(s)

Director

6) Please state the nature of the transaction. For PEP transactions please indicate whether general/single co PEP and if discretionary/non discretionary

Purchase of shares under Share Investment Plan

7) Number of shares/amount of stock acquired

21

8) Percentage of issued class

Minimal

9) Number of shares/amount of stock disposed

Nil

10) Percentage of issued class

Tage 2 of 5

11) Class of security Ordinary Shares of 25p each 12) Price per share 593p 13) Date of transaction 23<sup>rd</sup> May 2003 14) Date company informed 28<sup>th</sup> May 2003 15) Total holding following this notification 89,938 16) Total percentage holding of issued class following this notification If a director has been granted options by the company please complete the following boxes 17) Date of grant 18) Period during which or date on which exercisable 19) Total amount paid (if any) for grant of the option 20) Description of shares or debentures involved: class, number 21) Exercise price (if fixed at time of grant) or indication that price is to be fixed at time of exercise 22) Total number of shares or debentures over which options held following this notification 23) Any additional information 24) Name of contact and telephone number for queries Sonia Fennell 0115 968 7094 25) Name and signature of authorised company official responsible for making this notification Sonia Fennell, Assistant Company Secretary Date of Notification....28 May 2003......

END

### View Announcement



Announcement Details

Company

Headline

Embargo

Last Update

Boots Group PLC

Director Shareholding

10:56 29 May 03

### Full Announcement Text

On 29th May 2003, Boots (Quest) Trustee Limited, a wholly owned subsidiary of Boots Group PLC ("the Company The Boots Qualifying Employee Share Trust ("the Trust") transferred 4,404 ordinary shares of 25p each in the Comp had exercised SAYE share options, at an average price of £4.85. This represents approximately 0.0005% of the cu share capital of the Company.

The Trust is a discretionary trust for the benefit of employees and executive directors of the Company and is operat the Company's UK all-employee SAYE Share Option Scheme. Each executive director of the Company, as a poten Trust is deemed to have an interest in the shares acquired by the Trust. The directors in question are: Mr. P. Batem S.G. Russell, and Mr. A.P. Smith.

As a result of the transfer referred to above the number of shares held by the Trust in which they are deemed to be i by 4,404.

END

status list

10 L

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32-34701

RNS The company news tervice from the London Stock Exchange



### Full Text Announcement







Company

Boots Group PLC

TIDM

BOOT

Headline

Directorate Change 07:00 2 Jun 2003

Released Number

7557L

Further to the Stock Exchange Announcement made on 1<sup>st</sup> May, Steve Russell retired from the board of Boots Group PLC with effect from 31<sup>st</sup> May 2003.

END





### View Announcement



Announcement Details

Company

Headline

Embargo

Last Update

Boots Group PLC

Director Shareholding

14:20 2 Jun 03

Full Announcement Text

### SCHEDULE 11

### NOTIFICATION OF INTERESTS OF DIRECTORS AND CONNECTED PERSONS

1) Name of company

Boots Group PLC

2) Name of directors

Paul BATEMAN

3) Please state whether notification indicates that it is in respect of holding of the shareholder named in 2 above or in respect of a non-beneficial interest or an individual holder if it is a holding of that person's spouse or children under the age respect of a non-beneficial interest

Director named in 2

4) Name of the registered holder(s) and, if more than one holder, the number of shares held by each of them (if notified)

Held in trust by Boots Share Plan Trustees Limited

5) Please state whether notification relates to a person(s) connected with the Director named in 2 above and identify the connected person(s)

Director

6) Please state the nature of the transaction. For PEP transactions please indicate whether general/single co PEP and if discretionary/non discretionary

Purchase of shares under Share Investment Plan

7) Number of shares/amount of stock acquired

21

8) Percentage of issued class

Minimal

9) Number of shares/amount of stock disposed

Nil

10) Percentage of issued class

11) Class of security
Ordinary Shares of 25p each
12) Price per share
593p
13) Date of transaction
23 <sup>rd</sup> May 2003
14) Date company informed
$2^{\mathrm{nd}}$ June 2003
15) Total holding following this notification
67,566
16) Total percentage holding of issued class following this notification
0.008%
If a director has been granted options by the company please complete the following boxes
17) Date of grant
18) Period during which or date on which exercisable
19) Total amount paid (if any) for grant of the option
20) Description of shares or debentures involved: class, number
21) Exercise price (if fixed at time of grant) or indication that price is to be fixed at time of exercise
22) Total number of shares or debentures over which options held
following this notification
23) Any additional information
24) Name of contact and telephone number for queries
Sonia Fennell
John Tennell
0115 968 7094
25) Name and signature of authorised company official responsible for making this notification
Sonia Fennell, Assistant Company Secretary
Date of Notification2100 June 2003

view Amountement

1) Name of company

Boots Group PLC

2) Name of directors

Howard DODD

3) Please state whether notification indicates that it is in respect of holding of the shareholder named in 2 above or in respect of a non-beneficial interest or an individual holder if it is a holding of that person's spouse or children under the age respect of a non-beneficial interest

Director named in 2

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6) Please state the nature of the transaction. For PEP transactions please indicate whether general/single co PEP and if discretionary/non discretionary

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7) Number of shares/amount of stock acquired

21

8) Percentage of issued class

Minimal

9) Number of shares/amount of stock disposed

Nil

- 10) Percentage of issued class
- 11) Class of security

Ordinary Shares of 25p each

12) Price per share

593p

13) Date of transaction

23<sup>rd</sup> May 2003

14) Date company informed

2<sup>nd</sup> June 2003

15) Total holding following this notification

56,139

16) Total percentage holding of issued class following this notification

0.007%

If a director has been granted options by the company please complete the following boxes

17) Date of grant

18) Period during which or date on which exercisable
19) Total amount paid (if any) for grant of the option
20) Description of shares or debentures involved: class, number
21) Exercise price (if fixed at time of grant) or indication that price is to be fixed at time of exercise
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23) Any additional information
24) Name of contact and telephone number for queries
Sonia Fennell
0115 968 7094
25) Name and signature of authorised company official responsible for making this notification
Sonia Fennell, Assistant Company Secretary
Date of Notification2 <sup>nd</sup> June 2003
END
status list 🏵

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Help | London Stock Exchange Home

### View Announcement

	Mark Street Contraction
status	list( wo)

Announcement Details

Company

Headline

Embargo

Last Update

Boots Group PLC

Blocklisting Interim Review

14:14 2 Jun 03

Full Announcement Text

### SCHEDULE 5

### **BLOCKLISTING SIX MONTHLY RETURN**

To: Listing Applications

UK Listing Authority

Financial Services Authority

25. The North Colonnade

Canary Wharf

London, E14 5HS

Please ensure the entries on this return are typed

1. Name of company

**BOOTS GROUP PLC** 

2. Name of scheme

EXECUTIVE SHARE OPTION SCHEME

3. Period of return:

From

12.05.03

To 31.05.03

END	
Telephone	0115 9687094
Address	Boots Group PLC, Nottingham, NG90 1BS
Name	Sonia Fennell, Assistant Company Secretary
Contact for quer	ries
813,794,397	
Please confirm	total number of shares in issue at the end of the period in order for us to update our records
1,000,000 ordii	nary shares of 25p each. 9 <sup>th</sup> May 2003.
7. Number and	class of share(s) (amount of stock / debt securities) originally listed and the date of admissio
995,000	
6. Balance unde	er scheme not yet issued / allotted at end of period
5,000	
5. Number of sh	ares issued / allotted under scheme during period:
1,000,000 ordii	nary shares of 25p each
4. Number and	class of shares(s) (amount of stock / debt security) not issued under scheme

5<sup>th</sup> June 2003

FULL YEAR RESULTS TO 31ST MARCH 2003

12:1:51

2002/03 Highlights

o Boots Healthcare International sales up 12.3% (at comparable exchange rates) Sales from continuing operations rose by 6.0%

Boots The Chemists second half sales up 6.1% like for like

Basic earnings per share before exceptionals down 9.4% to 45.2p (basic earnings per share before exceptionals down 9.4% to 45.2p (basic earnings per share before exceptionals down 9.4% to 45.2p (basic earnings per share before exceptionals down 9.4% to 45.2p (basic earnings per share before exceptionals down 9.4% to 45.2p (basic earnings per share before exceptionals down 9.4% to 45.2p (basic earnings per share before exceptionals down 9.4% to 45.2p (basic earnings per share before exceptionals down 9.4% to 45.2p (basic earnings per share before exceptionals down 9.4% to 45.2p (basic earnings per share before exceptionals down 9.4% to 45.2p (basic earnings per share before exceptionals down 9.4% to 45.2p (basic earnings per share before exceptionals down 9.4% to 45.2p (basic earnings per share before exceptionals down 9.4% to 45.2p (basic earnings per share before exceptionals down 9.4% to 45.2p (basic earnings per share before exceptionals earnings per share before exceptionals earnings per share before exceptionals earnings per share earnin Profit down due to disposal of Halfords, costs of investment and exiting loss making businesses • Profit before tax and exceptionals down by 13.0% to £555.4m • Profit before tax down by 16.9% to £494.9m

....nouncement.asp?AnnID=622428

Other Amnouncements from this company - Send to A Friend

The company news service from II Text Announcement uncement

Boots Group PLC BOOT 07:00 5 Jun 2003 Final Results 9445L Number Released Headline

Company

- Final dividend 20.2p, total dividend up 4.4% to 28.6p
  - . Share buyback programme returned £462.8m

## **Business highlights**

- Strong sales growth
- Maintained/grew counter market share in all health and beauty categories
  - Best Christmas sales performance for ten years
- Stemmed decline in transaction numbers
- Invested in retailing basics, improving our stores, the customer offer and brand support
- Strategy focused on two core businesses with non-strategic activities exited

# John McGrath, Chairman, commented:

"This has been a year of progress and significant change and we have also been investing for the future. We have exited non -core activities and we are now focused on two businesses, Boots The Chemists and Boots Healthcare International. The underlying performance of both these businesses has been strong during the past year. We start the year in far better shape and the arrival of our new Chief Executive, Richard Baker, to lead our management team will signal an exciting new phase."

### New Information

In addition to updating shareholders on performance in 2002/03 this news release contains the following new information:

- Investment plans for 2003/04
- Rationalisation costs
- Progress on the £100m Getting in Shape cost programme

# Summary of business performance

For the full year ended 31 st March 2003

		Turnover		Profit before exceptional items	efore al items
	Total	% arowth	% like	m3	% arowth
	£m	n n			9.0%
Boots The Chemists (note a)	4,284.4	+5.2	+4.8	568.6	-6.0
Boots Healthcare International	460.4	+13.0	+12.4	70.1	+5.1
BOL/Dentalcare/Footcare/WBS (note b)					
	262.5	+13.6	+6.3	(28.6)	
Boots Retail International	37.0	-8.2	+7.0	(22.3)	
Group and other	79.8	+6.7		(66.2)	
Inter-segmental	(31.7)	-44.1			
Continuing operations	5,092.4	. +6.0		521.6	-8.7
Discontinued operation	234.9	-55.6		22.5	-58.6
Group turnover/operating profit	5,327.3	-0.1		544.1	-13.0
Interest (note c)				11.3	-14.4
Group profit before tax and					
exceptionals				555.4	-13.0

Group profit before tax (after exceptionals)	
Group profit before tax and	
exceptionals from continuing operations	

-16.9	8.8
494.9	532.9

### Notes:

- ъ. Б
- Included in Boots The Chemists is Digital Wellbeing which became a full subsidiary from 7 <sup>th</sup> November 2002. Boots Opticians (BOL) includes LASIK. LASIK sales were £16.0m (2002 £8.7m) with an operating loss of £1.4m (2002 £nil). WBS relates to Wellbeing Services
  - Interest is before exceptional credit of £92.1m (see note 4)

# **Boots The Chemists**

### Sales Growth

		H1			H2		<u>L</u>	Full Year	
	Actual	Total %	% T47	Actual	Total %	LFL %	Actual	Total %	LFL %
alth	852.9	+6.6	+6.0	863.5	+3.6	+3.7	1,716.4	+5.1	+4.8

Beauty & Toiletries	816.6	+4.0	+3.2	1,075.3	+9.1	+8.6	1,891.9	+6.8	+6.2
Other	323.8	-3.4	-3.2	352.3	+5.8	+4.6	676.1	+1.3	+0.8
Total	1,993.3	+3.8	+3.3	2,291.1	+6.5	+6.1	4,284.4	+5.2	+4.8

promotional events in the fourth quarter. On shelf availability is now consistently at 98% on all lines, including key lines, a sector-leading Sales in Boots The Chemists grew by 5.2%. In the second half sales rose 6.5%, driven by strong trading over the Christmas period and performance

### Health

Health sales grew by 5.1%, due to continued dispensing growth (up 6.7%) and OTC medicines up 5.1% which responded well to a strong promotional programme. Vitamins sales, including complementary health, were down 2.1%.

pharmacy licence arrangements, as have the Scottish Parliament and the Welsh Assembly. The Government's stated preference is for balanced package of measures that will address competition and health objectives. The DTI is expected to issue proposals for The Department of Trade and Industry (DTI) rejected the Office of Fair Trading's recommendation for total deregulation of the current consultation in the next few weeks.

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In 2002/03 we invested in 39 new style pharmacies and introduced the new SmartScript system into 41 stores. In the current year we expect to upgrade a further 220 pharmacies and introduce SmartScript into an additional 520 stores.

## Beauty & Toiletries

Sales growth in Beauty & Toiletries was 6.8%, reflecting a strong performance in Cosmetics up 11.1%. Skincare sales were up 6.2% and there was volume growth in toiletries reflecting increased promotional support.

Strong sales performance has enabled us to grow or hold market shares in all counter Health and Beauty & Toiletries categories.

### Other

The sales growth of 1.3% in Other categories was due to the extended Christmas range and improved performance in Baby, up 4.7%.

Food sales performed in line with last year and sales in Photo fell by 7.8%.

## Retailing Initiatives

We focused on improving our customer offer in a number of areas. During the year we employed an additional 1,100 store staff. We refreshed a third of our own brand ranges and we are extending the distribution of many premium brands. The decline in transaction numbers of recent years has been stemmed and average transaction values have increased by 7.1%. The Advantage Card has been an important driver of sales. Active cardholder numbers are up to nine million and have increased the frequency with which they shop at Boots.

We spent £30m refitting 239 of our older stores during the year, including 163 in London. We plan to refit a further 300 stores in the current year.

# Sales Growth & Gross Margin

Sales on promotion were up 1% to 31% as we passed on to customers the benefit of purchasing and supply chain gains. Customers programme included 99p prices on a range of toiletries and healthcare products, and successful initiatives linked to seasonal sales. Sales growth from volume gains was 2.9% but sales were down 2.1% due to our increased promotional programme. The strong trading up during the year increased sales by 4.7%. Gross margin percentage was down 110 basis points (bps) for the year, 10 bps better than the pre-close indication. As described at the time of the pre-close the major impact on margin was the strong promotional programme, but this has been largely offset by buying and manufacturing efficiency gains. The impact of the prior year stock adjustment, year on year, was in line with guidance given at the preclose. Cash gross profit was up c.2.5% in the year.

Since the year end we have reduced the prices of a number of toiletries lines in the 'Lower Prices You'll Love' campaign. £40m will be invested in the campaign during 2003/04; the impact on profits is expected to be neutral.

# **Boots Healthcare International**

Sales in Boots Healthcare International grew by 13.0% (12.3% at comparable exchange rates).

On a comparable exchange rate basis Nurofen sales grew by 21.7% to £117.8m, sales of Clearasil were up by 14.4% to £86.9m, and Strepsils sales increased by 7.7% to £77.8m.

Brand investment increased by 27%.

Operating profit at £70.1m was up by £3.4m.

The business has met or is on track to meet the commitments it made in February 2002:

	Commitment	2002/03
		Actual
Sales growth	% <i>2</i> -5+	+13%
NPD spend	+30%	+42%
Brand marketing support	+20%	+26%
6 – 8 leading brands		On track
£100m profit by 2005/06		On track

## Wellbeing Services

The decision to exit Wellbeing Services was announced in our pre-close trading statement on 27<sup>th</sup> March 2003.

Opticians and Eyecare sales increased by 6.2% to £217.5m. Operating profit in core optics was flat at £9.6m. Dentalcare and Footcare operating losses were £14.9m. An exceptional charge of £34.5m is being taken for exit costs as required by accounting standards. sales increased by 57% to £30.6m, and operating losses were £21.9m. Sales from the services we are exiting were £14.4m and

# **Boots Retail International**

Sales in Boots Retail International fell by 8.2% to £37.0m although the prior year included an element of pre-closure sales in Japan. Like for like sales in Thailand increased by 7.0%.

Operating losses at £22.3m were 7.5% less than the previous year. They include a £5.5m provision associated with the exit from loss-

making operations in Europe and the simplification of the Taiwan business.

### Group

### **Operating Profit**

higher than the previous year, higher investment costs in Boots The Chemists (£21m), and the costs of rationalising/exiting loss making Operating profit at £544.1m was down 10.7% due to the disposal of Halfords part way through the year (£32m), pension costs £25m businesses (£24m).

# Investing for the Future

In 2002/03 we made a significant investment in renewing the Boots The Chemists business and the group's infrastructure. The table below provides a breakdown for the year and guidance on our plans for further incremental investment in 2003/04.

134	47	Tills
9	2	Portfolio development
40	=	Edge of Town
33	2	Refits
55	32	Investing in stores
7	£m	
2003/04	2002/03	

238	89	
173	46	Capital
65	22	Revenue
		Of which:
238	89	Total investment
62	12	Infrastructure IT Systems Backbone *
25	6	Systems
<del>το</del>	9	Refits
10	8	Investing in Pharmacy

Total Group capital spend

149

250

The remaining capital spend relates to marketing and trading initiatives, IT and other infrastructure spend and maintenance of stores and production facilities.

\* The Backbone project will implement new integrated systems for the group

# **Rationalisation Costs**

In the pre-close trading statement we announced the closure of Wellbeing Services and the Pure Beauty stores together with changes in Boots Retail International. The table below sets out the rationalisation costs incurred together with those for decisions taken previously in respect of Digital Wellbeing Ltd and the Sainsbury trial. Similar information is provided for the early stages of the Getting in Shape programme, and the estimated impact on 2003/04 profitability is shown.

		,		,	
73		(30)	(32)	(40)	
31	n/a	(23)		(22)	Getting in Shape
42 <sup>iv</sup>	<sub>i</sub> (09)	ii (7)	(32)	(18)	Business closure & restructuring (Digital Wellbeing, Sainsbury Trial, Pure Beauty, Wellbeing Services, BRI)
m3	£m	£m	ш <del>з</del>	£m	
Improvei vs 2002/	Total	Operating Cost	Exceptional Costs	Operating costs	
P&L		2003/04	2002/03	2002/03	
2003/04					

### Notes:

- Estimated total rationalisation costs for Pure Beauty, Wellbeing Services and Boots Retail International are £51m versus the £55m estimate at pre-close.
  - £7m in i) above arises from Pure Beauty to be recognised on the closure of stores in June 2003.
- This shows the gross improvements to the 2003/04 P&L account before any rationalisation costs in the year. It is the change on he 2002/03 P&L account before the rationalisation costs where charged. ≔
  - Estimated P&L improvement in Digital Wellbeing (now boots.com), Wellbeing Services and Boots Retail International versus 2002/03 P&L is £35m compared with the estimate of £22m at pre-close. .≥

### **Getting in Shape**

supply chain is underway to reduce inventory and stock holding in stores. The closure of the Airdrie factory was announced in February A good start has been made to the £100m cost programme announced last November. A re-engineering of the Boots The Chemists

and the outsourcing of the management of part of our central warehouse network and the transport fleet have been announced since the year end.

We have begun a programme to reduce head office headcount including the HR, finance, and IT functions.

### **Exceptional Items**

Exceptional items for 2002/03 were:

Non operating exceptional items (para 20)	£m
Profit on disposal of fixed assets	5.1
Disposal of Halfords business	(123.2)
Closure of Wellbeing Services operations	(34.5)
	(152.6)
Exceptional interest – closure of interest rate and index linked swaps	92.1

# Share Buy Back and Halfords Disposal

By the end of March the company had returned over half of the net proceeds from the sale of Halfords through its share buy back programme. The buy back programme will recommence shortly, and we anticipate it being completed over the next six months.

### **Net Debt**

Net debt at 31st March was £51.5m, a reduction of £94.8m since 31st March 2002.

### Outlook

During 2003/04 we will continue to invest in both our core businesses, Boots The Chemists and Boots Healthcare International, to drive profitable top line growth. Sales comparatives will become more testing as the year progresses, however most of the initiatives to drive sales, including new stores and new product launches will come through in the second half of the year.

We expect gross margins in Boots The Chemists to be broadly flat in the year as the impact of higher investment levels is mitigated by cost of goods improvements.

# **BOOTS GROUP PLC**

# PRELIMINARY RESULTS

# GROUP PROFIT AND LOSS ACCOUNT

# FOR THE YEAR ENDED 31<sup>ST</sup> MARCH 2003

		Total	Total
		2003	2002
	Notes	шз	£m
Turnover			
Turnover from continuing operations		5,092.4	<b>5,092.4</b> 4,803.7
Discontinued operation		234.9	528.5

Turnover: group and share of joint ventures	<del>1-</del>	5,327.3	5,332.2
Less: share of joint ventures' turnover		(2.1)	(3.9)
Group turnover		5,325.2	5,328.3
Operating Profit			
Operating profit from continuing operations (*)		534.8	575.7
Discontinued operation		22.5	54.3
Group operating profit		557.3	0:069
Share of operating loss of joint ventures		(13.2)	(20.9)
Total operating profit including share of joint			
ventures		544.1	609.1
Profit/(loss) on disposal of fixed assets	3	5.1	(0.9)
Provision for loss on closure of operations	အ	(34.5)	1
Loss on disposal of business	3,9	(123.2)	(14.9)
Share of joint venture loss on closure of business	3,9	ı	(2.6)
Profit on ordinary activities before interest	2	391.5	582.6
Net interest receivable and similar items (*)	4,	103.4	13.2
Profit on ordinary activities before taxation		494.9	595.8

Tax on profit on ordinary activities	5	(192.7)	(191.2)
Profit on ordinary activities after taxation		302.2	404.6
Equity minority interests		(0.5)	(6.3)
Profit for the financial year attributable to		301.7	404.3
shareholders			
Dividends paid and proposed	9	(230.7)	(240.6)
Retained profit for the financial year		71.0	163.7
Basic earnings per share	7	36.0p	45.9p
Basic earnings per share before exceptionals	7	45.2p	49.9p
Diluted earnings per share	7	35.9p	45.8p
Diluted earnings per share before exceptionals	7	45.1p	49.8p
Dividends per share	9	28.6p	27.4p

<sup>\*</sup> Includes exceptional items - see notes 3 and 4 for details.

# **BOOTS GROUP PLC**

# PRELIMINARY RESULTS

# STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES

# FOR THE YEAR ENDED 31<sup>ST</sup> MARCH 2003

	2003	2002
	m3	ъ
Profit for the financial year attributable to shareholders	301.7	404.3
Revaluation of investment properties	17.1	1.5
Currency translation differences on foreign currency net investments	7.5	(3.0)
Total recognised gains and losses for the year	326.3	402.8

# NOTE ON HISTORICAL COST PROFITS AND LOSSES

# FOR THE YEAR ENDED 31<sup>ST</sup> MARCH 2003

595.8	494.9	Reported profit on ordinary activities before taxation
шз	ш3	
2002	2003	

Realisation of property revaluation surpluses	10.2	0.7
Difference between historical cost depreciation charge and actual charge for the year calculated on revalued amounts	1.0	2.2
Historical cost profit on ordinary activities before taxation	506.1	598.7
Historical cost profit retained	82.2	166.6

# RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS

# FOR THE YEAR ENDED 31<sup>ST</sup> MARCH 2003

	2003	2002
	m3	£m
Total recognised gains and losses for the year	326.3	402.8
Dividends	(230.7)	(240.6)
New share capital issued (net of expenses)	(0.3)	0.7
Repurchase of shares	(462.8)	(45.9)
Goodwill released on disposal of businesses	349.3	22.4
Net (decrease)/increase in shareholders' funds	(18.2)	139.4

Opening shareholders' funds	2,017.6	1,878.2
Closing shareholders' funds	1,999.4	2,017.6

**BOOTS GROUP PLC** 

PRELIMINARY RESULTS

GROUP BALANCE SHEET

31<sup>ST</sup> MARCH 2003

	2003	2002
	m3	ш3
Fixed assets		
Intangible assets	301.3	298.2
Tangible assets	1,516.5	1,727.7
Investment in joint ventures	B	18.0
Other investments	84.7	103.7
	1,902.5	2,147.6

Current assets		
Stocks	638.6	648.1
Debtors falling due within one year	536.6	550.0
Debtors falling due after more than one year	114.0	96.1
Current asset investments and deposits	293.1	308.7
Cash at bank and in hand	203.4	100.4
	1,785.7	1,703.3
Creditors: Amounts falling due within one year	(1,112.7)	(1,174.7)
Net current assets	673.0	528.6
Total assets less current liabilities	2,575.5	2,676.2
Creditors: Amounts falling due after more than one year	(401.8)	(480.0)
Provisions for liabilities and charges	(173.8)	(177.9)
Net assets	1,999.9	2,018.3
Capital and reserves		
Called up share capital	203.5	223.2
Share premium account	1	253.9

Revaluation reserve	260.3	254.4
Capital redemption reserve	5.6	42.6
Merger reserve	310.8	1
Profit and loss account	1,219.2	1,243.5
Equity shareholders' funds	1,999.4	2,017.6
Equity minority interests	0.5	9.0
Non-equity minority interests	•	0.1
	1,999.9	2,018.3

# **BOOTS GROUP PLC**

# PRELIMINARY RESULTS

# **GROUP CASH FLOW STATEMENT**

# FOR THE YEAR ENDED 31<sup>ST</sup> MARCH 2003

722.4	582.3	8	Cash inflow from operating activities
£m	ш3	Notes	
2002	2003		

Returns on investment and servicing of finance (#)		75.0	40.7
Taxation		(196.7)	(139.2)
Purchase of fixed assets		(145.8)	(172.1)
Disposal of fixed assets		118.6	62.2
Disposal of own shares		3.1	7.7
Acquisitions and disposals	8	358.1	3.9
Equity dividends paid		(238.3)	(234.5)
Cash inflow before use of liquid resources and financing		556.3	291.1
Management of liquid resources		15.8	(234.3)
Financing	8	(511.8)	(55.2)
Increase in cash in the year		60.3	1.6
Cash is defined as cash in hand and deposits repayable on demand, less overdrafts repayable on demand.	nd, les	s overdrafts	
# Including exceptional interest received of £53.8m. In addition £46.8m was received in 2002 in relation to this item.	16.8m	was receive	d in 2002

# RECONCILIATION OF NET CASH FLOW TO MOVEMENT IN NET DEBT

# FOR THE YEAR ENDED 31<sup>ST</sup> MARCH 2003

		2003	2002
	Notes	ш3	шз
Increase in cash in the year		60.3	1.6
Cash (inflow)/outflow from change in liquid resources		(15.8)	234.3
Cash outflow from change in borrowings and lease financing	8	46.0	20.0
Movement in net debt resulting from cash flows		90.5	255.9
Finance lease additions		(1.8)	(11.6)
Increase in value of investment in 10.125% bond 2017		5.8	21.9
Currency and other non-cash adjustments		0.3	(2.3)
Movement in net debt during the year		94.8	263.9
Opening net debt		(146.3)	(410.2)
Closing net debt		(51.5)	(146.3)
Net debt comprises cash, liquid resources, finance leases and all other borrowings.	l other k	oorrowings.	

## **NOTES ON RESULTS**

1. Turnover by business segment

		2003	2002
	Notes	£m	шз
Continuing operations:			
Health		1,716.4	1,633.5
Beauty and Toiletries		1,891.9	1,770.9
Other		676.1	2'299
Boots The Chemists	а	4,284.4	4,072.1
Wellbeing Services		262.5	231.0
		4,546.9	4,303.1
Boots Healthcare International	q	430.1	385.5
Boots Retail International	၁	35.6	40.3
Group and other	p	79.8	74.8

Continuing operations				5,092.4	4,803.7
Discontinued operation			Ө	234.9	528.5
Turnover: group and share of joint ventures				5,327.3	5,332.2
Notes					
a) Boots The Chemists includes Digital Wellbeing sales of £6.9m, including £5.7m as a subsidiary (2002 £1.4m, all as a joint venture).	ng sales	of £6.9m	ı, including	£5.7m as	а
b) Boots Healthcare International also made inter-segmental sales of £30.3m (2002 £21.8m)	er-segm	iental sale	s of £30.3	m (2002 £	21.8m)
c) Boots Retail International also made inter-segmental sales of £1.4m (2002 £nil)	gmental	sales of §	21.4m (20(	)2 £nil)	
d) Group and other includes Boots Manufacturing third party sales of £68.1m (2002 £65.3m)	g third	party sale	s of £68.1	m (2002 £6	35.3m)
e) Halfords has been treated as a discontinued operation	operatic	u			

# 2. Profit before interest by business segment

		Before		Before	
		exceptional	Total	exceptional	Total
		Items	2003	items	2002
		2003	m3	2002	m3
	Notes	£m		εm	
Continuing operations:					
Boots The Chemists	а	568.6	566.6	605.2	6.675
Wellbeing Services		(28.6)	(64.0)	(33.1)	(33.1)
		540.0	502.6	572.1	546.8
Boots Healthcare International		70.1	70.1	2.99	56.5
Boots Retail International		(22.3)	(22.3)	(24.1)	(35.3)
Group and other	q	(66.2)	(58.2)	(43.5)	(43.6)
Continuing operations		521.6	492.2	571.2	524.4
Discontinued operation	၁	22.5	(100.7)	54.3	58.2
Profit before interest		544.1	391.5	625.5	582.6

Notes	
a) Boots The Chemists includes Digital Wellbeing (DWL) operating loss of £14.7m. This includes share of joint venture loss of £11.8m (2002 £16.9m) which reflects DWL impairment of fixed assets amounting to £6.5m (2002 nil). The comparative period also includes for the period up to 30 <sup>th</sup> September 2001 bootsphoto.com losses of £17.3m, £10.4m of which was exceptional.	This pairment s for the lich was
b) Group and other includes £12.0m costs of rationalising the group's manufacturing facilities.	g facilities.
c) Halfords has been treated as a discontinued operation.	

## 3. Exceptional items

	2003	2002
	εm	ш3
Profit/(loss) on disposal of fixed assets - continuing	5.1	(12.2)
Profit on disposal of fixed assets - discontinued	•	6.2
Loss on disposal or closure of operations		

Provision for loss on closure of operations (continuing)	(34.5)	ı
Share of joint venture loss on closure of business (continuing)	•	(5.6)
Loss on disposal of business (continuing)	ı	(12.6)
Loss on disposal of business (discontinued) - see note 9	(123.2)	(2.3)
Total exceptional items before interest and taxation	(152.6)	(26.5)
Attributable tax credit	11.1	2.0
	(141.5)	(24.5)

Provision for loss on closure of operations relates to the withdrawal from certain wellbeing services.

As detailed in note 4 and 11 an exceptional interest credit of £92.1m arose in the year to 31st March 2003, the tax on which is £27.6m.

In addition in 2002 the following items included in continuing operating profit were regarded as exceptional:

- £10.4m charge relating to the withdrawal of the on-line photographic services of bootsphoto.com and
- £6.0m additional costs incurred within Boots The Chemists on the cost reduction programme and leisure exit.

The attributable tax credit was £4.9m.

# 4. Net interest receivable and similar items

2003 2003	 m3	m3	
	 2002	2003	

Interest payable and similar charges:		
Bank loans and overdrafts	(6.7)	(6.3)
Other loans	(23.9)	(42.2)
Finance lease charges	(6.0)	(1.0)
Interest capitalised	3	0.3
Income from interest rate swaps	22.0	29.3
	(10.7)	(22.9)
Interest receivable and similar income	16.6	14.5
Increase in value of investment in 10.125% bond 2017	5.8	21.9
Share of interest of joint ventures	(0.4)	(0.3)
Net interest receivable and similar items before closure of interest rate swaps	11.3	13.2
Exceptional interest on closure of interest rate swaps (see note 11)	92.1	1
Net interest receivable and similar items	103.4	13.2

Interest payable and similar charges includes interest payable on the 10.125% bond 2017 of £5.8m (2002 £25.3m) and Eurobond of £16.5m (2002 £16.5m). The 10.125% bond 2017 was redeemed on 25 th June 2002. Following redemption there is no further impact on the profit and loss account.

## 5. Tax on profit on ordinary activities

	2003	2002
	шз	£m
Current tax	207.3	151.3
Relief for overseas taxation	(9.9)	(3.6)
	200.7	147.7
Overseas taxation	15.6	6.8
Total current tax charge for the year	216.3	154.5
Deferred taxation	(23.6)	36.7
	192.7	191.2

A tax charge totalling £16.5m and included above represents a credit of £11.1m on exceptional non-operating items and a charge of £27.6m attributable to the exceptional interest (2002 credit of £6.9m attributable to operating and non-operating exceptional items).

## Reconciliation of current tax charge

	2003	2002
	£m	εm
Profit on ordinary activities before taxation	494.9	595.8
Tax on profit on ordinary activities at UK standard rate 30%	148.5	178.7
Factors affecting charge for the year:		

Changes in accelerated capital allowances	7.0	(4.4)
Changes in pension fund prepayment	6.3	(25.5)
Other timing differences	4.0	2.4
Intangibles amortisation	(4.5)	(12.2)
Disallowable expenses	19.3	10.2
Exceptional items	34.8	3.1
Foreign tax charged at higher rates than UK standard rate	2.5	3.1
Prior year adjustments	(1.6)	(0.9)
Total current tax charge for the year	216.3	154.5

### 6. Dividends

dividends for the year will be 28.6p per share (2002 27.4p per share). The proposed final dividend if approved will be paid on 22 <sup>nd</sup> August 2003 to shareholders registered on 20<sup>th</sup> June 2003. Most shareholders (excluding those in Canada and the USA) will have reinvestment plan. The company's registrars must receive all applications to join that plan or amend existing instructions under it The directors have proposed a final dividend of 20.2p per share that amounts to approximately £161.4m. If approved the total the opportunity to reinvest their cash dividend in existing shares bought on the London Stock Exchange through a dividend by 17.00 on 1st August 2003.

### 7. Earnings per share

	2003	2002
Basic earnings per share before exceptional items	45.2p	49.9p
Effect of exceptional items	(9.2)p	(4.0)p
Basic earnings per share	36.0p	45.9p
Diluted earnings per share before exceptional items	45.1p	49.8p
Effect of exceptional items	(9.2)p	(4.0)p
Diluted earnings per share	35.9p	45.8p

The calculation of basic and diluted earnings per share is based on:

	2003	2002
	£m	ш <u>з</u>
Earnings		
Earnings for basic and diluted earnings per share calculation before exceptional items	378.7	440.3
Exceptional items (see note 3)	(77.0)	(36.0)
Earnings for basic and diluted earnings per share calculation	301.7	404.3

	2003	2002
	million	million
Number of Shares		
Weighted average number of shares used in basic earnings per share	838.1	881.6
calculation		
Dilutive effect of options	1.6	2.4
Weighted average number of shares used in diluted earnings per share	839.7	884.0
calculation		

The weighted average number of shares used in basic earnings per share calculation excludes shares held by The Boots ESOP Trust, the QUEST and unappropriated shares held by Boots Share Plan Trustees.

The dilutive effect relates to options under an employee savings related scheme and executive option schemes.

Basic and diluted earnings per share before exceptional items are disclosed to reflect the underlying performance of the group.

# 8. Notes to the Group Cash Flow Statement

	2003	2002
	шз	£m
Reconciliation of operating profit to operating cash flows		
Group operating profit	557.3	630.0
Operating exceptional items	t	16.4
Group operating profit before exceptional items	557.3	646.4
Depreciation, amortisation and impairments of fixed assets	162.8	163.4
Loss on disposal of fixed assets	5.5	5.6
Increase in working capital	(132.8)	(63.9)
Other non-cash movements	(2.4)	0.2
Net cash inflow before expenditure relating to exceptional items	590.4	751.7
Exceptional operating cash flows (see below)	(8.1)	(29.3)
Cash inflow from operating activities	582.3	722.4
Exceptional operating cash flows		
Restructuring and integration costs paid	(8.1)	(29.3)

	(8.1)	(29.3)
Financing		
Capital element of finance lease rental agreements	(8.1)	(6.7)
Decrease in other borrowings	(37.9)	(12.1)
Cash outflow from change in borrowings and lease financing	(46.0)	(20.0)
Issue of ordinary share capital (net of expenses)	(0.3)	0.7
Repurchase of shares	(465.5)	(32.9)
	(511.8)	(55.2)

## Acquisitions and disposals

Acquisition of businesses	(1.2)	(9.0)
Disposal of businesses	396.0	25.2
Cash balances sold with business	(21.5)	•
Cash balance acquired with businesses	1.0	•
Deferred consideration in respect of prior year acquisitions and disposals	9.0	1.0

Costs of disposals paid	(8.6)	(3.4)
Investment in joint ventures	(9.3)	(19.9)
Repayment of loan by joint venture	1.1	1.6
	358.1	3.9

# 9. Acquisition and disposal of businesses

### Acquisition

During the year the group acquired the remaining 40% stake of Digital Wellbeing Limited from Granada for £1. In addition, Boots placed DWL in funds to settle £5.1m of Granada's loan funding of the company. There were no significant fair value adjustments in respect of this acquisition.

### Disposals

	2003	2002
	ш3	ъ
Net assets disposed of	(148.3)	(12.2)
Related goodwill	(349.3)	(22.4)
Disposal and other termination costs	(21.6)	(5.5)

Consideration	396.0	25.2
Loss on disposal of businesses	(123.2)	(14.9)
Share of joint venture loss on closure of business	1	(5.6)
Total loss on disposal	(123.2)	(20.5)

discontinued operation. The consideration of £396.0m reflects the final settlement on completion of the net asset value statement On 30th August 2002 Boots completed the sale of Halfords Limited to CVC Capital Partners. Halfords has been treated as a in December 2002.

second half of the financial year. By the year end 37.4m shares at a cost of £209m had been repurchased. This programme is Boots is returning to shareholders the net proceeds of the sale through a share buy back programme that commenced in the additional to the £300m buy back programme initiated in March 2002 and now completed.

to Beiersdorf, the disposal of the factory in France, an agreement with Mitsubishi Corporation (a joint venture partner) in July 2001 The principal disposals in the year to 31 st March 2002 were the sale in July 2001 of the skincare brands, Onagrine and Nobacter, to close trial retail stores in Japan, and the disposal in August 2001 of the Halfords' garage service business to the Automobile

### 10. Pensions

costs for the Boots pension scheme for the year under SSAP24 was £31m (2002 £5m). Total pension costs including other UK schemes compliance with international standards, the group has decided that it will continue to account for pensions under SSAP24. The pension Following the Accounting Standards Board proposal in July 2002 to extend the transitional regime of FRS17, given the move towards and overseas arrangements is £36m (2002 £10m). The scheme surplus under SSAP24 at the last valuation in 2001 was £0.3bn.

FRS17, the UK pensions standard, discounts pension commitments, including salary growth, at an AA bond yield. The value of liabilities at 31st March 2003 was £2.5bn (2002 £2.2bn) and the market value of assets was £2.7bn (2002 £2.4bn), giving a pension scheme Page 36 of 38 Announcement

surplus of £0.2bn (2002 £0.2bn), before tax.

The service or operating cost of the scheme for the current year under FRS17 is £78m (2002 £72m). The cost after net investment charges / credits is £83m (2002 £60m).

## 11. Interest rate swaps

During the year the group reviewed its interest rate management policy and concluded that certain interest rate swaps were no longer an profit and loss account as exceptional. A further £200m of interest rate swaps were closed out following the year end. A provision for the costs of closure has been made. This along with the surplus noted above and other related items leaves a net credit of £92.1m for the effective hedge to liabilities. This resulted in the closure of £1,315m of interest rate swaps. The group also reviewed its accounting policies for hedging instruments during the year. As a result the surplus of £100.6m generated by the closure is being reported in the closure of interest related swaps in the year and this is highlighted in the interest note as an exceptional (note 4). No prior year restatement is required as a result of the change in accounting policies.

### 12. Other information

been delivered to the Registrar of Companies, whereas those for the Boots Group PLC for the financial year ended 31 st March 2003 will statutory accounts of the company for these financial years. Statutory accounts for The Boots Company PLC for the previous year have be delivered to the Registrar of Companies in July 2003. The auditors have reported on the statutory accounts for both financial years; The preliminary figures for the financial year ended 31 st March 2003 together with the corresponding amounts for 2002 are not the these reports were unqualified and did not contain a statement under section 237 of the Companies Act 1985. The full report and accounts to which the auditors have issued an unqualified report or the summary financial statement will be posted to shareholders by 24<sup>th</sup> June 2003. Copies will be available from The Secretary, Boots Group PLC, 1 Thane Road West, Nottingham, NG2

The annual general meeting will be held at the Queen Elizabeth II Conference Centre, Broad Sanctuary, Westminster, London at 11.00 hours on Thursday, 24th July 2003.

Today at 14.30 BST there will be a conference call for overseas investors with a replay facility available for seven days.

US toll free dial in number will be 1866 220 1452

US replay toll free dial in number will be 1866 276 1167

US replay access number is 167474#

European dial in number will be +44 (0) 1452 542 300

European replay dial in number will be +44 (0) 1452 55 00 00

European replay access number is 167474#

Issued by Boots Group PLC

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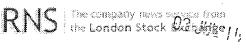
## Notes to Broadcast Editors

New Beta background pictures have been sent to you under separate cover. If you have not received a copy please contact Newscast on 0207 608 0234.





- 04/01





### Full Text Announcement







Company

Boots Group PLC

TIDM

BOOT

Headline Purchase of Own Securities

Released

17:53 5 Jun 2003

Number 9972L

5<sup>th</sup> June 2003

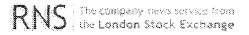
### BOOTS GROUP PLC SHARE REPURCHASE PROGRAMME

On 5<sup>th</sup> June 2003, Boots Group PLC acquired 500,000 ordinary shares in the company for cancellation. The price paid was 610.2654p per share. This brings the total number of shares purchased during this programme to 37,920,427.

**END** 



















Company

Boots Group PLC

TIDM

BOOT

Headline

Purchase of Own Securities

Released

17:07 6 Jun 2003

Number 0565M

6<sup>th</sup> June 2003

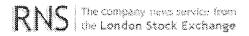
### BOOTS GROUP PLC SHARE REPURCHASE PROGRAMME

On 6<sup>th</sup> June 2003, Boots Group PLC acquired 250,000 ordinary shares in the company for cancellation. The price paid was 618,4800p per share. This brings the total number of shares purchased during this programme to 38,170,427.

**END** 









### (1)

### Full Text Announcement







Company

Boots Group PLC

TIDM

BOOT

Headline

Purchase of Own Securities

Released

16:51 11 Jun 2003

Number

2195M

11<sup>th</sup> June 2003

### BOOTS GROUP PLC SHARE REPURCHASE PROGRAMME

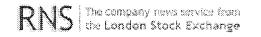
On 11<sup>th</sup> June 2003, Boots Group PLC acquired 750,000 ordinary shares in the company for cancellation. The price paid was 621.0317p per share. This brings the total number of shares purchased during this programme to 38,920,427.

**END** 















Company

Boots Group PLC

TIDM

BOOT

Headline

Purchase of Own Securities

Released

17:20 12 Jun 2003

Number

2843M

12<sup>th</sup> June 2003

### BOOTS GROUP PLC SHARE REPURCHASE PROGRAMME

On 12<sup>th</sup> June 2003, Boots Group PLC acquired 710,000 ordinary shares in the company for cancellation. The price paid was 626.8915p per share. This brings the total number of shares purchased during this programme to 39,630,427.

**END** 











### ·





Company

Boots Group PLC

TIDM

BOOT

Headline F

Purchase of Own Securities

Released

16:55 17 Jun 2003

Number 4494M

17<sup>th</sup> June 2003

### BOOTS GROUP PLC SHARE REPURCHASE PROGRAMME

On 17<sup>th</sup> June 2003, Boots Group PLC acquired 600,000 ordinary shares in the company for cancellation. The price paid was 629,9833p per share. This brings the total number of shares purchased during this programme to 40,230,427.

END













Company

Boots Group PLC

TIDM

BOOT

Headline

Purchase of Own Securities 17:21 18 Jun 2003

Released

Number 5036M

18<sup>th</sup> June 2003

### BOOTS GROUP PLC SHARE REPURCHASE PROGRAMME

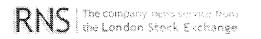
On 18th June 2003, Boots Group PLC acquired 500,000 ordinary shares in the company for cancellation. The price paid was 610.2567p per share. This brings the total number of shares purchased during this programme to 40,730,427.

**END** 















Company

Boots Group PLC

TIDM

BOOT Purchase of Own Securities

Headline Released

17:16 19 Jun 2003

Number

5560M

19<sup>th</sup> June 2003

### BOOTS GROUP PLC SHARE REPURCHASE PROGRAMME

On 19<sup>th</sup> June 2003, Boots Group PLC acquired 500,000 ordinary shares in the company for cancellation. The price paid was 611.7716p per share. This brings the total number of shares purchased during this programme to 41,230,427.

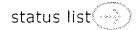
**END** 







### View Announcement



Announcement Details

Company

Headline

Embargo

Last Update

Boots Group PLC

Director Shareholding

14:28 20 Jun 03

Full Announcement Text

SCHEDULE 11

### NOTIFICATION OF INTERESTS OF DIRECTORS AND CONNECTED PERSONS

1) Name of company

Boots Group PLC

2) Name of directors

Paul BATEMAN

3) Please state whether notification indicates that it is in respect of holding of the shareholder named in 2 above or in respect of a non-beneficial interest or an individual holder if it is a holding of that person's spouse or children under the age respect of a non-beneficial interest

Director named in 2

4) Name of the registered holder(s) and, if more than one holder, the number of shares held by each of them (if notified)

Held in trust by Boots Share Plan Trustees Limited

5) Please state whether notification relates to a person(s) connected with the Director named in 2 above and identify the connected person(s)

Director

6) Please state the nature of the transaction. For PEP transactions please indicate whether general/single co PEP and if discretionary/non discretionary

Purchase of shares under Share Investment Plan

7) Number of shares/amount of stock acquired -

19

8) Percentage of issued class

Minimal

9) Number of shares/amount of stock disposed

Nil

10) Percentage of issued class

11) Class of security
Ordinary Shares of 25p each
12) Price per share
631p
13) Date of transaction
20 <sup>th</sup> June 2003
14) Date company informed
20 <sup>th</sup> June 2003
15) Total holding following this notification
67,585
16) Total percentage holding of issued class following this notification
0.008%
If a director has been granted options by the company please complete the following boxes
17) Date of grant
18) Period during which or date on which exercisable
19) Total amount paid (if any) for grant of the option
20) Description of shares or deboutures involved, alone number
20) Description of shares or debentures involved: class, number
21) Exercise price (if fixed at time of grant) or indication that price
is to be fixed at time of exercise
22) Total number of shares or debentures over which options held following this notification
23) Any additional information
$\cdot$
24) Name of contact and telephone number for queries
Sonia Fennell
0115 968 7094
25) Name and signature of authorised company official responsible for making this notification
Sonia Fennell, Assistant Company Secretary
Date of Notification20 <sup>(b)</sup> June 2003
Saco of Modification while 2007

1) Name of company Boots Group PLC 2) Name of directors Howard DODD 3) Please state whether notification indicates that it is in respect of holding of the shareholder named in 2 above or in respect of a non-beneficial interest or an individual holder if it is a holding of that person's spouse or children under the age respect of a non-beneficial interest Director named in 2 4) Name of the registered holder(s) and, if more than one holder, the number of shares held by each of them (if notified) Held in trust by Boots Share Plan Trustees Limited 5) Please state whether notification relates to a person(s) connected with the Director named in 2 above and identify the connected person(s) Director 6) Please state the nature of the transaction. For PEP transactions please indicate whether general/single co PEP and if discretionary/non discretionary Purchase of shares under Share Investment Plan 7) Number of shares/amount of stock acquired 8) Percentage of issued class Minimal 9) Number of shares/amount of stock disposed Nil 10) Percentage of issued class 11) Class of security Ordinary Shares of 25p each 12) Price per share 631p 13) Date of transaction 20<sup>th</sup> June 2003 14) Date company informed 20<sup>th</sup> June 2003 15) Total holding following this notification 56,158 16) Total percentage holding of issued class following this notification 0.007%

If a director has been granted options by the company please complete the following boxes

Attendition to the second seco

17) Date of grant

18) Period during which or date on which exercisable
19) Total amount paid (if any) for grant of the option
20) Description of shares or debentures involved: class, number
21) Exercise price (if fixed at time of grant) or indication that price is to be fixed at time of exercise
22) Total number of shares or debentures over which options held following this notification
23) Any additional information
24) Name of contact and telephone number for queries
Sonia Fennell
0115 968 7094
25) Name and signature of authorised company official responsible for making this notification
Sonia Fennell, Assistant Company Secretary
Date of Notification20 June 2003
SCHEDULE 11
NOTIFICATION OF INTERESTS OF DIRECTORS AND CONNECTED PERSONS
1) Name of company
Boots Group PLC
2) Name of directors
Andrew Patrick SMITH
3) Please state whether notification indicates that it is in respect of holding of the shareholder named in 2 above or in respect of a non-beneficial interest or an individual holder if it is a holding of that person's spouse or children under the age respect of a non-beneficial interest
Director named in 2
4) Name of the registered holder(s) and, if more than one holder, the number of shares held by each of them (if notified)
Held in trust by The Boots Share Plan Trustees Limited
5) Please state whether notification relates to a person(s) connected

Director

6) Please state the nature of the transaction. For PEP transactions please indicate whether general/single co PEP and if discretionary/non discretionary

Purchase of shares under Share Investment Plan

7) Number of shares/amount of stock acquired

19

8) Percentage of issued class

Minimal

9) Number of shares/amount of stock disposed

Nil

- 10) Percentage of issued class
- 11) Class of security

Ordinary Shares of 25p each

12) Price per share

631p

13) Date of transaction

20<sup>th</sup> June 2003

14) Date company informed

20<sup>th</sup> June 2003

15) Total holding following this notification

89,957

16) Total percentage holding of issued class following this notification

0.01%

If a director has been granted options by the company please complete the following boxes

- 17) Date of grant
- 18) Period during which or date on which exercisable
- 19) Total amount paid (if any) for grant of the option
- 20) Description of shares or debentures involved: class, number
- 21) Exercise price (if fixed at time of grant) or indication that price is to be fixed at time of exercise
- 22) Total number of shares or debentures over which options held following this notification

24) Name of contact and telephone number for queries
Sonia Fennell
0115 968 7094
25) Name and signature of authorised company official responsible for making this notification
Sonia Fennell, Assistant Company Secretary
Date of Notification20 <sup>th</sup> June 2003
END
status list

23) Any additional information





Company

Boots Group PLC

TIDM BOOT

Headline

Purchase of Own Securities Released 17:04 20 Jun 2003

Number

6149M

20<sup>th</sup> June 2003

### BOOTS GROUP PLC SHARE REPURCHASE PROGRAMME

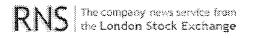
On 20<sup>th</sup> June 2003, Boots Group PLC acquired 500,000 ordinary shares in the company for cancellation. The price paid was 610,3837p per share. This brings the total number of shares purchased during this programme to 41,730,427.

**END** 











### Other American consists from the Company ...



Company

Boots Group PLC

TIDM

**BOOT** 

Headline Released Director Shareholding 09:03 24 Jun 2003

Number

6826M

### SCHEDULE 11

### NOTIFICATION OF INTERESTS OF DIRECTORS AND CONNECTED PERSONS

1) Name of company

Boots Group PLC

2) Name of directors

Andrew Patrick SMITH

3) Please state whether notification indicates that it is in respect of holding of the shareholder named in 2 above or in respect of a non-beneficial interest or in the case of an individual holder if it is a holding of that person's spouse or children under the age of 18 or in respect of a nonbeneficial interest

Director named in 2

4) Name of the registered holder(s) and, if more than one holder, the number of shares held by each of them (if notified)

Andrew Patrick SMITH

5) Please state whether notification relates to a person(s) connected with the Director named in 2 above and identify the connected person(s)

Director

6) Please state the nature of the transaction. For PEP transactions please indicate whether general/single co PEP and if discretionary/non discretionary

Grant of Executive Share Option

- 7) Number of shares/amount of stock acquired
- 8) Percentage of issued class
- 9) Number of shares/amount of stock disposed
- 10) Percentage of issued class

11) Class of security 12) Price per share 13) Date of transaction 14) Date company informed 15) Total holding following this notification 16) Total percentage holding of issued class following this notification If a director has been granted options by the company please complete the following boxes 17) Date of grant 23<sup>rd</sup> June 2003 18) Period during which or date on which exercisable 23<sup>rd</sup> June 2006 - 23<sup>rd</sup> June 2013 19) Total amount paid (if any) for grant of the option Nil 20) Description of shares or debentures involved: class, number 46,864 Ordinary 25p shares 21) Exercise price (if fixed at time of grant) or indication that price is to be fixed at time of exercise £6.06 22) Total number of shares or debentures over which options held following this notification 132,975 23) Any additional information Granted subject to performance condition - Annual EPS growth of RPI + 3% as described in annual report. 24) Name of contact and telephone number for queries Sonia Fennell 0115 968 7094 25) Name and signature of authorised company official responsible for

making this notification
Sonia Fennell, Assistant Company Secretary
Date of Notification23rd June 2003
SCHEDULE 11

### NOTIFICATION OF INTERESTS OF DIRECTORS AND CONNECTED PERSONS

1) Name of company

Boots Group PLC

2) Name of directors

Howard DODD

3) Please state whether notification indicates that it is in respect of holding of the shareholder named in 2 above or in respect of a non-beneficial interest or in the case of an individual holder if it is a holding of that person's spouse or children under the age of 18 or in respect of a non-beneficial interest

Director named in 2

4) Name of the registered holder(s) and, if more than one holder, the number of shares held by each of them (if notified)

Howard DODD

5) Please state whether notification relates to a person(s) connected with the Director named in 2 above and identify the connected person(s)

Director

6) Please state the nature of the transaction. For PEP transactions please indicate whether general/single co PEP and if discretionary/non discretionary

Grant of Executive Share Option

- 7) Number of shares/amount of stock acquired
- 8) Percentage of issued class
- 9) Number of shares/amount of stock disposed
- 10) Percentage of issued class

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11) Class of security

12) Price per share 13) Date of transaction 14) Date company informed 15) Total holding following this notification 16) Total percentage holding of issued class following this notification If a director has been granted options by the company please complete the following boxes 17) Date of grant 23<sup>rd</sup> June 2003 18) Period during which or date on which exercisable 23<sup>rd</sup> June 2006 - 23<sup>rd</sup> June 2013 19) Total amount paid (if any) for grant of the option Nil 20) Description of shares or debentures involved: class, number 59,405 Ordinary 25p shares 21) Exercise price (if fixed at time of grant) or indication that price is to be fixed at time of exercise £6.06 22) Total number of shares or debentures over which options held following this notification 114,523 23) Any additional information Granted subject to performance condition - Annual EPS growth of RPI + 3% as described in annual report. 24) Name of contact and telephone number for queries Sonia Fennell 0115 968 7094

25) Name and signature of authorised company official responsible for

Sonia Fennell, Assistant Company Secretary

making this notification

Date of Notification23 <sup>rd</sup> June 2003
--

### SCHEDULE 11

### NOTIFICATION OF INTERESTS OF DIRECTORS AND CONNECTED PERSONS

1) Name of company

Boots Group PLC

2) Name of directors

Paul BATEMAN

3) Please state whether notification indicates that it is in respect of holding of the shareholder named in 2 above or in respect of a non-beneficial interest or in the case of an individual holder if it is a holding of that person's spouse or children under the age of 18 or in respect of a non-beneficial interest

Director named in 2

4) Name of the registered holder(s) and, if more than one holder, the number of shares held by each of them (if notified)

Paul BATEMAN

5) Please state whether notification relates to a person(s) connected with the Director named in 2 above and identify the connected person(s)

Director

6) Please state the nature of the transaction. For PEP transactions please indicate whether general/single co PEP and if discretionary/non discretionary

Grant of Executive Share Option

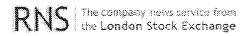
- 7) Number of shares/amount of stock acquired
- 8) Percentage of issued class
- 9) Number of shares/amount of stock disposed
- 10) Percentage of issued class
- 11) Class of security
- 12) Price per share

	13) Date of transaction
	14) Date company informed
	15) Total holding following this notification
	16) Total percentage holding of issued class following this notification
	If a director has been granted options by the company please complete the following boxes
	17) Date of grant
}	23 <sup>rd</sup> June 2003
	18) Period during which or date on which exercisable
	23 <sup>rd</sup> June 2006 - 23 <sup>rd</sup> June 2013
	19) Total amount paid (if any) for grant of the option
	Nil
	20) Description of shares or debentures involved: class, number
	49,504 Ordinary 25p shares
	21) Exercise price (if fixed at time of grant) or indication that price is to be fixed at time of exercise
	£6.06
j	22) Total number of shares or debentures over which options held following this notification
	116,876
	23) Any additional information
	Granted subject to performance condition - Annual EPS growth of RPI + $3\%$ as described in annual report.
	24) Name of contact and telephone number for queries
	Sonia Fennell
	0115 968 7094
	25) Name and signature of authorised company official responsible for making this notification
	Sonia Fennell, Assistant Company Secretary
	Date of Notification23rd June 2003





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## Full Text Announcement

## Control of the second s





Company

Boots Group PLC

TIDM

BOOT

Headline Released Purchase of Own Securities

Number

17:26 24 Jun 2003

nber 7343M

24<sup>th</sup> June 2003

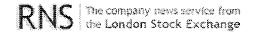
## BOOTS GROUP PLC SHARE REPURCHASE PROGRAMME

On 24<sup>th</sup> June 2003, Boots Group PLC acquired 500,000 ordinary shares in the company for cancellation. The price paid was 614.4250p per share. This brings the total number of shares purchased during this programme to 42,230,427.

**END** 

END







## 





Company

Boots Group PLC

TIDM

BOOT

Headline Released Annual Report and Accounts

09:56 25 Jun 2003

Number

7450M

25 June 2003

**Boots Group PLC** 

Annual Report and Accounts 2003

Summary Financial Statements 2003

Notice of the AGM to be held on 24th July 2003, and

Form of proxy for the AGM

Copies of the above documents have been submitted to the UK Listing Authority and will be available for inspection at the UK Listing Authority's Document Viewing Facility which is situated at:

The Financial Services Authority

25 The North Colonnade

Canary Wharf

London

E14 5HS







Company

Boots Group PLC

TIDM

BOOT

Headline

Purchase of Own Securities

Released

16:56 27 Jun 2003

Number

9072M

27th June 2003

## BOOTS GROUP PLC SHARE REPURCHASE PROGRAMME

On 27<sup>th</sup> June 2003, Boots Group PLC acquired 388,500 ordinary shares in the company for cancellation. The price paid was 636.2501p per share. This brings the total number of shares purchased during this programme to 42,618,927.

END





## View Announcement

status list

Announcement Details

Company

Headline

Embargo

Last Update

**Boots Group PLC** 

Director Shareholding

13:08 30 Jun 03

## Full Announcement Text

On 27th June 2003, Boots (Quest) Trustee Limited, a wholly owned subsidiary of Boots Group PLC ("the Company The Boots Qualifying Employee Share Trust ("the Trust") transferred 1,225,378 ordinary shares of 25p each in the Share Plan Trustee Limited. This represents approximately 0.151% of the current issued ordinary share capital of the

The Trust is a discretionary trust for the benefit of employees and executive directors of the Company and is operat the Company's UK all-employee SAYE Share Option Scheme. Each executive director of the Company, as a poten Trust is deemed to have an interest in the shares acquired by the Trust. The directors in question are: Mr. P. Batem Mr. A.P. Smith.

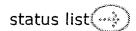
As a result of the transfer referred to above the number of shares held by the Trust in which they are deemed to be i by 1,225,378.

END

status list 💮

13 JUL 14 KII 1:2

## View Announcement



Announcement Details

Company

Headline

**Embargo** 

Last Update

Boots Group PLC Director Shareholding

13:07 30 Jun 03

Full Announcement Text

BOOTS GROUP PLC

30thJune 2003

## NOTIFICATION OF DIRECTORS INTERESTS

As at 30th June 2003, the number of ordinary shares of 25p each in the Company held by Boots Share Plan Trus owned subsidiary of Boots Group PLC ("the Company"), has increased by 1,225,378 as a result of the allocation to a shares under the 2003 Share Award. The shares were awarded at a price of £6.215 per share. This represents approx current issued ordinary share capital of the Company.

The Trust is a discretionary trust for the benefit of employees and executive directors of the Company. Each exe Company, as a potential beneficiary of the Trust, is deemed to have an interest in the free shares held by the Trus Scheme. The directors in question are: Mr P Bateman, Mr H Dodd and Mr A Smith.

As result of the transfers referred to above the number of shares held by the Trust has risen to 3,988,628 repres 0.493% of the current issued ordinary share capital of the Company. The number of shares the directors are deemed 3,699,861.

END

status list (\*\*\*)

## View Announcement



Announcement Details

Company

Headline

Embargo

Last Update

**Boots Group PLC** 

Director Shareholding

13:04 30 Jun 03

Full Announcement Text

## SCHEDULE 11

### NOTIFICATION OF INTERESTS OF DIRECTORS AND CONNECTED PERSONS

1) Name of company

Boots Group PLC

2) Name of directors

Andrew Patrick SMITH

3) Please state whether notification indicates that it is in respect of holding of the shareholder named in 2 above or in respect of a non-beneficial interest or an individual holder if it is a holding of that person's spouse or children under the age respect of a non-beneficial interest

Director named in 2

4) Name of the registered holder(s) and, if more than one holder, the number of shares held by each of them (if notified)

Andrew Patrick SMITH

5) Please state whether notification relates to a person(s) connected with the Director named in 2 above and identify the connected person(s)

Director

6) Please state the nature of the transaction. For PEP transactions please indicate whether general/single co PEP and if discretionary/non discretionary

Appropriation of shares under the All Employee Share Ownership Plan

7) Number of shares/amount of stock acquired

40

8) Percentage of issued class

Minimal

9) Number of shares/amount of stock disposed

Nil

10) Percentage of issued class

Minimal

11) Class of security
Ordinary Shares of 25p each
12) Price per share
Nil
13) Date of transaction
27 <sup>th</sup> June 2003
14) Date company informed
27 <sup>th</sup> June 2003
15) Total holding following this notification
136,861
16) Total percentage holding of issued class following this notification
0.017%
If a director has been granted options by the company please complete the following boxes
17) Date of grant
18) Period during which or date on which exercisable
19) Total amount paid (if any) for grant of the option
20) Description of shares or debentures involved: class, number
21) Exercise price (if fixed at time of grant) or indication that price is to be fixed at time of exercise
22) Total number of shares or debentures over which options held following this notification
Tollowing this notification
23) Any additional information
24) Name of contact and telephone number for queries
Sonia Fennell
0115 968 7094
25) Name and signature of authorised company official responsible for
making this notification
Sonia Fennell, Assistant Company Secretary
Date of Notification30 <sup>th</sup> June 2003

SCHEDULE 11

1) Name of company

Boots Group PLC

2) Name of directors

Howard DODD

3) Please state whether notification indicates that it is in respect of holding of the shareholder named in 2 above or in respect of a non-beneficial interest or an individual holder if it is a holding of that person's spouse or children under the age respect of a non-beneficial interest

Director named in 2

4) Name of the registered holder(s) and, if more than one holder, the number of shares held by each of them (if notified)

Howard DODD

5) Please state whether notification relates to a person(s) connected with the Director named in 2 above and identify the connected person(s)

Director

6) Please state the nature of the transaction. For PEP transactions please indicate whether general/single co PEP and if discretionary/non discretionary

Appropriation of shares under the All Employee Share Ownership Plan

7) Number of shares/amount of stock acquired

40

8) Percentage of issued class

Minimal

9) Number of shares/amount of stock disposed

Nil

10) Percentage of issued class

Minimal

11) Class of security

Ordinary Shares of 25p each

12) Price per share

Nil

13) Date of transaction

27<sup>th</sup> June 2003

14) Date company informed

27<sup>th</sup> June 2003

15) Total holding following this notification

115,603

16) Total percentage holding of issued class following this notification

0.014%

If a director has been granted options by the company please complete the following boxes

17) Date of grant

https://www.contributo-in-unit -- -- - - - - -

18) Period during which or date on which exercisable
19) Total amount paid (if any) for grant of the option
20) Description of shares or debentures involved: class, number
21) Exercise price (if fixed at time of grant) or indication that price is to be fixed at time of exercise
22) Total number of shares or debentures over which options held following this notification
23) Any additional information
24) Name of contact and telephone number for queries
Sonia Fennell
0115 968 7094
25) Name and signature of authorised company official responsible for making this notification
Sonia Fennell, Assistant Company Secretary
Date of Notification30 <sup>th</sup> June 2003
SCHEDULE 11
NOTIFICATION OF INTERESTS OF DIRECTORS AND CONNECTED PERSONS
1) Name of company
Boots Group PLC
2) Name of directors
Paul BATEMAN
3) Please state whether notification indicates that it is in respect of holding of the shareholder named in 2 above or in respect of a non-beneficial interest or an individual holder if it is a holding of that person's spouse or children under the age respect of a non-beneficial interest
Director named in 2
4) Name of the registered holder(s) and, if more than one holder, the number of shares held by each of them (if notified)
Paul BATEMAN

https://www.aanenihima.com/

5) Please state whether notification relates to a person(s) connected with the Director named in 2 above and identify the connected person(s)

6) Please state the nature of the transaction. For PEP transactions please indicate whether general/single co PEP and if discretionary/non discretionary

Appropriation of shares under the All Employee Share Ownership Plan

7) Number of shares/amount of stock acquired

40

8) Percentage of issued class

Minimal

9) Number of shares/amount of stock disposed

Nil

10) Percentage of issued class

Minimal

11) Class of security

Ordinary Shares of 25p each

12) Price per share

Nil

13) Date of transaction

27<sup>th</sup> June 2003

14) Date company informed

27<sup>th</sup> June 2003

15) Total holding following this notification

117,129

16) Total percentage holding of issued class following this notification

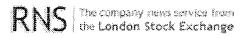
0.014%

If a director has been granted options by the company please complete the following boxes

- 17) Date of grant
- 18) Period during which or date on which exercisable
- 19) Total amount paid (if any) for grant of the option
- 20) Description of shares or debentures involved: class, number
- 21) Exercise price (if fixed at time of grant) or indication that price is to be fixed at time of exercise
- 22) Total number of shares or debentures over which options held following this notification

status list ( )	
END	
Date of Notification30 <sup>th</sup> June 2003	
Sonia Fennell, Assistant Company Secretary	
25) Name and signature of authorised company official responsible making this notification	for
0115 968 7094	
Sonia Fennell	
24) Name of contact and telephone number for queries	

23) Any additional information





## G

## Full Text Announcement

## State Associate control of the Company €



Company

Boots Group PLC

TIDM BOOT Headline Purcha

Purchase of Own Securities

Released Number 16:49 30 Jun 2003 9717M

30<sup>th</sup> June 2003

## BOOTS GROUP PLC SHARE REPURCHASE PROGRAMME

On 30<sup>th</sup> June 2003, Boots Group PLC acquired 160,000 ordinary shares in the company for cancellation. The price paid was 648.0000p per share. This brings the total number of shares purchased during this programme to 42,778,927.

**END** 









Gerka přesta

## Office and a second section of the Company of

**7** 

Company

Boots Group PLC

MQIT eadline BOOT

Headline Released Holding(s) in Company 15:27 1 Jul 2003

Number

0258N

SCHEDULE 10

### NOTIFICATION OF MAJOR INTERESTS IN SHARES

1. Name of company

Boots Group PLC

2) Name of shareholder having a major interest

Morgan Stanley Securities Limited

3) Please state whether notification indicates that it is in respect of holding of the shareholder named in 2 above or in respect of a non-beneficial interest or in the case of an individual holder if it is holding of that person's spouse or children under the age of 18

In respect of shareholder named in 2

4) Name of the registered holder(s) and, if more than one holder, the number of shares held by each of them

Morstan Nominees Limited

5) Number of shares/amount of stock acquired

Not disclosed

6) Percentage of issued class

N/A

7) Number of shares/amount of stock disposed

N/A

8) Percentage of issued class

N/A

9) Class of security

Ordinary shares of 25p

10) Date of transaction

26<sup>th</sup> June 2003

11) Date company informed

1st July 2003

12) Total holding following this notification

27,093,528

- 13) Total percentage holding of issued class following this notification 3.31%
- 14) Any additional information

The interest in 51,529 of the shares is pursuant to s208(5) of the Act.

15) Name of contact and telephone number for queries

Sonia Fennell 0115 968 7094

16) Name and signature of authorised company official responsible for making this notification

Sonia Fennell, Assistant Company Secretary

Date of notification ......1st July 2003....

END

(a (c. 7.1)

W



\* Sach Mark :

## Officer Assertate confession from this Company -

Green French



Company

Boots Group PLC

TIDM

BOOT

Headline Purchase of Own Securities

Released

16:51 1 Jul 2003

Number

0369N

1<sup>st</sup> July 2003

## BOOTS GROUP PLC SHARE REPURCHASE PROGRAMME

On 1st July 2003, Boots Group PLC acquired 500,000 ordinary shares in the company for cancellation. The price paid was 649.2500p per share. This brings the total number of shares purchased during this programme to 43,278,927.

**END** 











Company

Boots Group PLC

TIDM

BOOT

Headline

Purchase of Own Securities

Released

17:38 2 Jul 2003

Number

0998N

2<sup>nd</sup> July 2003

## BOOTS GROUP PLC SHARE REPURCHASE PROGRAMME

On 2<sup>nd</sup> July 2003, Boots Group PLC acquired 677,000 ordinary shares in the company for cancellation. The price paid was 645.5510p per share. This brings the total number of shares purchased during this programme to 43,955,927.

**END** 





## Other Associate Constitute Company -





Company

Boots Group PLC

TIDM

воот

Headline

Purchase of Own Securities

Released

16:53 3 Jul 2003

Number

1528N

3<sup>rd</sup> July 2003

BOOTS GROUP PLC SHARE REPURCHASE PROGRAMME

On 3<sup>rd</sup> July 2003, Boots Group PLC acquired 500,000 ordinary shares in the company for cancellation. The price paid was 648.3115p per share. This brings the total number of shares purchased during this programme to 44,455,927.

**END** 





## Other Assissancements from this Company

W [

Company TIDM Boots Group PLC

BOOT

Headline Released Holding(s) in Company

15:13 4 Jul 2003

Number 1975N

## SCHEDULE 10

### NOTIFICATION OF MAJOR INTERESTS IN SHARES

1) Name of company

Boots Group PLC

2) Name of shareholder having a major interest

Morgan Stanley Securities Limited

3) Please state whether notification indicates that it is in respect of holding of the shareholder named in 2 above or in respect of a non-beneficial interest or in the case of an individual holder if it is holding of that person's spouse or children under the age of 18

In respect of shareholder named in 2

4) Name of the registered holder(s) and, if more than one holder, the number of shares held by each of them

Morstan Nominees Limited

5) Number of shares/amount of stock acquired

N/A

6) Percentage of issued class

N/A

7) Number of shares/amount of stock disposed

Not Disclosed

8) Percentage of issued class

Not Disclosed

9) Class of security

Ordinary shares of 25p

10) Date of transaction

30<sup>th</sup> June 2003

11) Date company informed

4<sup>th</sup> July 2003

12) Total holding following this notification

Not Disclosed

- 13) Total percentage holding of issued class following this notification Below 3%
- 14) Any additional information
- 15) Name of contact and telephone number for queries Sonia Fennell 0115 968 7094
- 16) Name and signature of authorised company official responsible for making this notification

Sonia Fennell, Assistant Company Secretary

Date of notification ......4<sup>th</sup> July 2003....

END

(4.7)

1 - 1 - 1 - 1 - 1

w **=** 

4 Kirkit, 1149 1.4

Please complete in typescript,

## CHANGE OF PARTICULARS for

		director or secre			
CHFP029  Company Number		(use Form 288a) or res	signation	(use	Form 288b))
Co	mpany Name in full	Boots Group PLC			
Changes of particulars	Complete in all cases  Name *Style / Title	Date of change of particulars		h Yea	
form					
	Forename(s)	JAN			
	Surname	BENNINK			
	† Date of Birth	Day Month Year  1   9   0   9   1   9   5   6			
Change of name (enter new name)	Forename(s)				
	Surname				
Change of usual (enter new address)	residential address	ROKKEVEENSEWEG 49			
	Post town	6712 PJ ZOETERMER			
	County / Region		Р	ostcode	
)	Country	NETHERLANDS			
Other change	(please specify)				
		A serving director, secretary e	tc must sigr	ı the for	n below.
* Voluntary details. † Directors only. **Delete as appropriate.	Signed	(** <del>director</del> / secretary / <del>administrator</del> / <del>admini</del>		Date	15-5-3
Please give the name, address, telephone number and, if available, a DX number and Exchange of the person Companies House should contact if there is any query.		SONIA FENNELL, BOOTS GROUP PLC, GRO		RS. NOTTING	HAM, NG2 3AA
		Tel 0115-968 7094			
		DX number 712061 When you have completed and	DX exchang signed the fo		

Registrar of Companies at:

Companies House, Crown Way, Cardiff, CF14 3UZ DX 33050 Cardiff

for companies registered in England and Wales or

Companies House, 37 Castle Terrace, Edinburgh, EH1 2EB for companies registered in Scotland

Form revised July 1998

DX 235 Edinburgh

03 JUL 14 177 7:21

# OO(Z) Return of Allotment of Shares

Please complete in typescript, or in bold black capitals. CHFP000 4452715 Company Number **BOOTS GROUP PLC** Company name in full Shares allotted (including bonus shares): From To Date or period during which shares were allotted Day Month Year Day Month Year (If shares were allotted on one date 0:5 101013 enter that date in the "from" box) Class of shares Ordinary (ordinary or preference etc.) Number allotted 5,000 Nominal value of each share £0.25 Amount (if any) paid or due on each £5,31 share (including any share premium) List the names and addresses of the allottees and the number of shares allotted to each overleaf If the allotted shares are fully or partly paid up otherwise than in cash please state: % that each share is to be treated as paid up Consideration for which the shares were allotted



(This information must be supported by the duly stamped contract or by the duly stamped particulars on Form 88(3) if the

contract is not in writing)

When you have completed and signed the form sent it to the Registrar of Companies at:

Companies House, Crown Way, Cardiff CF14 3UZ
For companies registered in England and Wales

Companies House, 37 Castle Terrace, Edinburgh EH1 2EB
For companies registered in England and Wales

DX 235

Edinburgh

DX 33050 Cardiff

Shareholder	details	Shares and share	class allotted
Name Mr. Ian James Sheldon WEBSTER		Class of shares allotted	Number allotted
Address Weston Hill Barn, Clun,			
Craven Arms, Shropshire		Ordinary 25p	5,000
UK F	Postcode S Y 7 8 P E	·	
Name		Class of shares allotted	Number allotted
Address		ı	1
		Ordinary 25p	
UK P	Postcode		
Name		Class of shares allotted	Number allotted
Address		1	}
		Ordinary 25p	
UKF	Postcode		
Name		Class of shares allotted	Number allotted
Address			
		Ordinary 25p	
UKF	Postcode		
Name		Class of shares allotted	Number allotted
Address			
		Ordinary 25p	
UK F	ostcode		
Please enter the number of continuation  Signed	sheets (if any attached to this form		
A director / secretary / administrator / adminis	strative receiver / receiver manager / receive	F Please delete a	as appropriate
Please give the name, address, telephone number and, if available,	Sonia Fennell		
a DX number and Exchange of the	Boots Group PLC	T. 0116000000	
person Companies House should contact if there is any query.	Nottingham NG90 1BS	Tel: 0115 9687094	
	DX number – DX 712061 C	X exchange Beeston 2	2

Please complete in typescript, or in bold black capitals.

CHFP029

## **Annual Return**

Com	ipany Number	4452715
Compan	y Name in full	Boots Group PLC
Date of this return The information in this return	is made up to	Day Month Year
	,	[3 [1 / [0 [5 / [2 [0 [0 [3
I e of next return If you wish to make your r to a date earlier than the		
of this return please show Companies House will the	the date here.	Day Month Year
at the appropriate time.	an send a form	1 9 / 0 3 / 2 0 0 4
Registered Office Show here the address	at the date of	1 THANE ROAD WEST
this return.		I
Any change of registered office must be notified	Post town	NOTTINGHAM .
on form 287.	County / Region	
	UK Postcode	[N [G [2 [ 3 [A [A
Prnicipal business a	activities	
Show trade classification of for the principal activity or		
If the code number cannot be determined, give a brief description of principal activity.		
		When you have completed and signed the form please send it to the Registrar of Companies at: Companies House, Crown Way, Cardiff, CF14 3UZ DX 33050 Cardiff for companies registered in England and Wales or Companies House, 37 Castle Terrace, Edinburgh, EH1 2EB
Form revised September 1	999	for companies registered in Scotland DX 235 Edinburgh Page 1

Page 1

Post to	wn
County / Regi	on   UK Postcode
Register of Debenture holders	
If there is a register of debenture holders, or a duplicate of any such register or part of it, which is not kept at the registered office, state here where it is kept.	
Post tov	vn
County / Regi	ON UK Postcode
Company type	
Public limited company	
Private company limited by shares	X
Private company limited by guarantee without share capital	
Private company limited by shares exempt under section 30	Please tick the appropriate box
Private company limited by guarantee exempt under section 30	
Private unlimited company with share capital	
Private unlimited company without share capital	
Company Secretary	
Please photocopy	Details of a new company secretary must be notified on form 288a.
his area to provide details of joint sec- <b>Name</b> * Style / Titl etaries).	e MR
Voluntary details. Forename(s	s)   MICHAEL JOHN
f a partnership give he names and Surname(s iddresses of the part-	S) OLIVER
ners or the name of he partnership and Address office address.	31 WESTGATE
Isual residential	
address must be given. In the case of a Post tow proporation, or a	n (SOUTHWELL
Scottish firm, give the egistered or prin- County / Regio ipal office address.	NOTTINGHAMSHIRE UK Postcode N G 2 5 0 J N
Countr	у (

	Name og o			_	
Directors In the		Day Month Year			
case of a director the is a corporation or a Scottish firm, the	at Date of birth	1 1 5 / 0 4 / 1 9 5 3			
name is the corporate or firm name.	Forename(s)	PAUL			
	Surname	BATEMAN			
	Address	THE MALTINGS, FOSSE ROAD			
Usual residential		FARNDON			
address must be given. In the case of corporation or a	a Post town	NEWARK			
Scottish firm, give the registered or principal			UK Postcode	N G 2 4	3 S F
office address.	Country	ENGLAND	Nationality <sub>[</sub>	BRITISH	
)	Business occupation	EXECUTIVE DIRECTOR			
* Voluntary details.					
	Name * Style / Title	MR			
Directors In the case of a director that		Day Month Year			
is a corporation or a Scottish firm, the	Date of birth	1 9 / 0 9 / 1 9 5 6			•
name is the corpo- rate or firm name.	Forename(s)	JAN			
	Surname	BENNINK			
Sec.	Address	ROKKEVEENSEWEG 49			· .
Usual residential address must be					
given. In the case of a corporation or a	Post town	6712 PJ ZOETERMER		· · · · · · · · · · · · · · · · · · ·	
Scottish firm, give the registered or principal office address.	County / Region		UK Postcode [		
onice address.	Country	NETHERLANDS	Nationality	NETHERLANDS	
	Business occupation	EXECUTIVE VICE PRESIDENT			

		<u></u>	
Directors In the		Day Month Year	
case of a director that is a corporation or a Scottish firm, the	Date of birth	0 9 / 0 6 / 1 9 4 3	
name is the corporate or firm name.	Forename(s)	JOHN GORDON ST. CLAIR	
	Surname	BUCHANAN	
	Address	15 STANHOPE GATE	
Usual residential address must be			
given. In the case of a corporation or a	r Ost town	LONDON	
Scottish firm, give the registered or principa office address.			UK Postcode W 1 K 1 L
inde address.	Country		Nationality BRITISH/NEW ZEALAND
· •	Business occupation	DIRECTOR	
* Voluntary details.			
	Name * Style / Title	MR	
Directors In the case of a director that	Date of birth	Day Month Year	•
is a corporation or a Scottish firm, the name is the corpo-		0 4 / 0 4 / 1 9 5 9	
rate or firm name.	Forename(s)		
}	Surname	DODD	
	Address	FLAT 4, 2 WESTERN TERRACE	
Usual residential address must be			
given. In the case of a corporation or a Scottish firm, give the	Post town	NOTTINGHAM	
registered or principal office address.	County / Region		UK Postcode N G 7 1 A F
	Country	ENGLAND	Nationality ERITISH
	Business occupation	CHARTERED ACCOUNTANT	

	radific - system state		
Directors In the case of a director the is a corporation or a	at Date of birth	Day Month Year	
Scottish firm, the name is the corporate or firm name.	Forename(s)		
	Surname	MCGRATH	
	Address	63 WALNUT COURT, MARLOES RO.	AD
Usual residential address must be			
given. In the case of corporation or a Scottish firm, give the	r Ost town	LONDON	
registered or principal office address.			UK Postcode W 8 5 U B
	Country	<u> </u>	Nationality BRITISH
1	Business occupation	DIRECTOR	
* Voluntary details.			
	Name * Style / Title	MS	
Directors In the case of a director that s a corporation or a Scottish firm, the	Date of birth	Day Month Year  2 5 / 0 9 / 1 9 4 4	·
name is the corpo- rate or firm name.	Forename(s)	HELENE	
:	Surname	PLOIX	
	Address	71 BOULEVARD ARAGO, 75013	
Usual residential address must be			
given. In the case of a corporation or a Scottish firm, give the egistered or principal	Post town  County / Region	PARIS	UK Postcode
egistered of principal office address.	Country	FRANCE	Nationality   FRANCE
	Business occupation	PRESIDENT & CEO	

	,	<del></del>	
Directors In the case of a director the	at D	Day Month Year	
is a corporation or a Scottish firm, the	Date of birth	[1 6 / [0 2 / [1 9 5 0	
name is the corpo- rate or firm name.	Forename(s)	MARTIN PETER	
	Surname	READ	
	Address	WOLVERSDENE, HOE ROAD	
Usual residential address must be			
given. In the case of corporation or a	a Post town	BISHOPS WALTHAM	
Scottish firm, give the registered or principal office address.		HAMPSHIRE	UK Postcode IS 0 3 2 1 D I
office address.	Country		Nationality BRITISH
)	Business occupation	GROUP CHIEF EXECUTIVE	
* Voluntary details.			
	Name * Style / Title	SIR	<del></del>
Directors In the case of a director that		Day Month Year	
is a corporation or a Scottish firm, the	Date of birth	3 1 / 1 2 / 1 9 4 6	
name is the corpo- rate or firm name.	Forename(s)	ANTHONY NIGEL RUSSELL	
:	Surname	RUDD	
	Address	PENTAGON HOUSE, SIR FRANK WHI	TTLE ROAD
Usual residential address must be			
given. In the case of a corporation or a	Post town	DERBY	
Scottish firm, give the registered or principal office address.	County / Region	DERBYSHIRE	UK Postcode D E 2 1 4 X A
omoo uuursaa.	Country		Nationality   BRITISH
	Business occupation	CHARTERED ACCOUNTANT	

	Name	" Style / Title	ME	·	<del></del>	
Directors In the case of a director that is a corporation or a Scottish firm, the name is the corporate or firm name.			Day Month Year			
	et .	Date of birth	1 3 / 0 3 / 1 9 4 5			
		Forename(s)	STEPHEN GEORGE			
		Surname	RUSSELL			
	Address		THE MANOR BARN, 19B FAR STREET			
Usual residential			WYMESWOLD			
address must be given. In the case of a corporation or a	а	Post town	LOUGHBOROUGH			
Scottish firm, give the registered or principal office address.		ounty / Region	LEICESTERSHIRE	UK Postcode	E [1 [2	6 T Z
		Country	L	Nationality -	BRITISH	
)	Busines	s occupation	DIRECTOR			
	Name	* Style / Title	ı MR			
Directors In the	· · ·		Day Month Year		_	
case of a director that is a corporation or a Scottish firm, the		Date of birth	2 0 / 0 9 / 1 9 6 0			
name is the corpo- rate or firm name.		Forename(s)	ANDREW PATRICK			·
, j		Surname	<b>SMITH</b>			
	Address	}	PARK HOUSE, 10 MANOR PARK			
Usual residential address must be given. In the case of a corporation or a Scottish firm, give the registered or principal office address.		1	RUDDINGTON			
		Post town	NOTTINGHAM			
	Co	unty / Region		UK Postcode	N G [1 [1	6 D S
		Country	ENGLAND	Nationality	BRITISH	
	Business	occupation	PERSONNEL DIRECTOR	·		

share, or total amount of stock)

	25P ORDS		£
	1	1	i
	1	1	ı
		<del></del>	
	1		1
	Totals		
	Į		£
List of past and present shareholders (Use attached schedule where appropriate)	There were no changes in	n the period	
A full list is required if one was not included with either of the last two			
rns.		on paper	in another format
		- T	in another format
	A list of changes is enclos	sed	
	A full list of shareholders	is enclosed	X
		<del></del>	<del></del>
Certificate	I certify that the informatio	n given in this return is t	rue to the best of my
•	knowledge and belief.		
Signed	Mych	Date	31 MAY 2003
† Please delete as appropriate.	† a <del>director</del> /secretary		
When you have signed the return cond it	·		
When you have signed the return send it with the fee to the Registrar of Companies.	This return includes	cor	itinuation sheets.
Cheques should be made payable to		(enter number)	
Companies House.			
Please give the name, address,			
telephone number, and if available, a DX number and Exchange, for	SONIA FENNELL, BOOTS GROUP PL	C. GROUP HEADQUARTERS, NO	TTINGHAM NG2 BAA
the person Companies House should			
contact if there is any query.			
		Tel   0115-968 7094	
		DX exchange   BEES	

CHFP029

Please do not write in this margin

## Return by a company purchasing its own shares



For offical use



Company number

4452715



Please do not write in the space below. For Inland Revenue use only.

Please complete legibly, preferably in black type,or bold block lettering

\* insert full name of company

This return must be delivered to the Registrar within a period of 28 days beginning with the first date on which shares to which it relates were delivered to the company

§ A private company is not required to give this information

To the Registrar of Companies (Address overleaf)

Name of company

**BOOTS GROUP PLC** 

Shares were purchased by the company under section 162 of the above Act as follows:

Class of shares	Ordinary	Ordinary	Ordinary
Number of shares purchased	295,000	1,000,000	
Nominal value of each share	0.25	0.25	
Date(s) on which the shares were delivered to the company	02/04/2/03	03/04/03	
Maximum prices paid § for each share	£5.4512	£5.3197	
Minimum prices paid § for each share	£5.4500	£5.3197	

The aggerate amount paid by the company for the shares to which this return relates was:	£	6,939,751.35
Stamp Duty is payable on the aggregate amount at the rate of $\frac{1}{2}$ % rounded up to the nearest multiple of £5	£	34,700

‡ Insert Director, Secretary, Administrator, Administrative Receiver or Receiver (Scotland) as appropriate

Signed

Designation # ASST Sec

Date 14 4 03

Presentor's name address and reference (if any) :

SONIA FENNELL **BOOTS GROUP PLC NOTTINGHAM** 

For of Ganeral

> MAANATKET# A40 COMPANIES HOUSE

0542 16/04/03

1. Before this form is delivered to Companies House it must be "stamped" by an Inland Revenue Stamp Office to confirm that the appropriate amount of Stamp Duty has been paid. Inland Revenue Stamp Offices are located at:

Birmingham Stamp Office

5th Floor Norfolk House

1

Smallbrook Queensway Birmingham B5 4LA Bristol Stamp Office

The Pithay
All Saints Street

Bristol BS1 2NY Manchester Stamp Office

Alexandra House

Parsonage Manchester

M60 9BT

DX: 15001 Birmingham 1

Tel: 0121 633 3313

DX: 7899 Bristol 1 Tel: 0117 927 2022 DX: 14430 Manchester Tel: 0161 476 1741

Newcastle Stamp Office 15th Floor, Cale Cross House

156 Pilgrim Street
Newcastle Upon Tyne

NE1 6TF

Edinburgh Stamp Office Mulberry House 16 Picardy Place Edinburgh

EH1 3NF

DX: 61021 Newcastle Upon Tyne

Tel: 0191 261 1199

DX: ED 303 Edinburgh 1 Tel: 0131 556 8998

London Stamp Office (Personal callers only) South West Wing Bush House

Strand

London WC2B 4QN

Worthing Stamp Office (Postal application only)

Ground Floor
East Block
Barrington Road
Worthing BN12 4SE

Tel: 0171 438 7252/7452

DX: 3799 Worthing 1 Tel: 01903 508962

Cheques for Stamp Duty must be made payable to "Inland Revenue - Stamp Duties" and crossed "Not Transferable".

NOTE. This form must be presented to an Inland Revenue Stamp Office for stamping together with the payment of duty within 30 days of the allotment of shares, otherwise nland Revenue penalties may be incurred.

2. After this form has been "stamped" and returned to you by the Inland Revenue it must be delivered to Companies House within one month of the shares being purchased. The form must be sent to:

For companies registered in:

England or Wales:

Scotland:

The Registrar of Companies

Companies House Crown Way Cardiff

Cardiff CF14 3UZ

DX:33050 Cardiff

The Registrar of Companies

Companies House 37 Castle Terrace Edinburgh

EH1 2EB

DX:235 Edinburgh



Please complete in typescript, or in bold black capitals

CHFP029

Form revised 1999

# 288b

- Terminating appointment as director or secretary (NOT for appointment (use Form 288a) or change of particulars (use Form 288c))

Com	pany Number	4452715	
Compan	y Name in full	Boots Group PLC	
			03
			E E
· )		Day Month Year	
Date of termination	n of appointment		
	as director	X as secretary	Please mark the appropriate box. If terminatin appointment as a director and secretary mark both boxes.
NAME Please insert	*Style / Title	MR	*Honours etc
details as	Forename(s)	STEPHEN GEORGE	
previously notified to Companies House.	Surname	RUSSELL	
	†Date of Birth	Day Month . Year  1 , 3 0 , 3 1 , 9 , 4 , 5	
		A serving director, secretary etc n	nust sign the form below.
Voluntary details. † Directors only. ** Delete as appropriate		The second section of the second section is a second section of the second section is a second section of the second section of the second section is a second section of the second section of the second section is a second section of the second section of the second section is a second section of the second section of the second section is a second section of the second section of the second section is a second section of the section of the second section of the section of the second section of the section	Date 31-5-3
		** serving <del>director</del> / pecretary . <del>ediministrator</del> / adm	iniurativa ruuspas / saarivas muuspas / saasivus)
		SONIA FERRIELL, PUOTS GROUP PLO, GROUP HE	SACQUARTERS MOTTINGHAM MGG SAA  31:5-268 T094
			exchange SEESTON 1
		When you have completed and sign Registrar of Companies at: Companies House, Crown Way, C for companies registered in England	ned the form please send it to the DX 30050 Cardiff

Companies House, 37 Castle Terrace, Edinburgh, EH1 CEB

DX 135 Edinburgh

for companies registered in Scotland.